

## 2010 . . . 2011

As we reflect on 2010, we are struck by the seeming disconnect between what people (experts, pundits, analysts and the like) thought would happen and what really happened, in the financial markets. A brief recap of the events of the year, and the results in the financial markets, is in order.

First, Congress passed sweeping legislation that, regardless of one's political views, was widely expected to dramatically affect the 1/6 of the U.S. economy that is driven by the healthcare industry. Next, the Deepwater Horizon oil platform tragedy, and the resulting oil spill, was expected to adversely affect the environment, and economies, of the gulf shore states for years, or even decades, to come. On top of that, some analysts questioned the viability of British Petroleum as a company due to the massive costs associated with the clean up, and just as damaging to the company, public relations gaffs.

In quick succession the rest of the year gave us:

- The nation of Greece coming incredibly close to defaulting on its bonds.
- Other European nations requiring bailouts of one sort or another.
- A historic shift in the balance of power in Congress.
- Continuously rising commodity prices (especially oil and food).
- Continued high unemployment (reported at 9.5%, but effectively closer to 16%)
- A weak and further weakening, housing market.
- North Korea firing on South Korea.
- And so on, and so on . . . .

All of this resulted in historically low inflation rates and bond yields, the S&P 500 stock index up 15.06%, intermediate Treasury bonds up 5.3%, long-term Treasury bonds up 9.4% (after falling 12.9% in 2009), and dramatic improvements in the balance sheets of both businesses and individuals.

How did the economy, both U.S. and worldwide, show such resilience during this year of turmoil? The first answer is globalization. As much of the developed world was struggling, emerging economies (including China and India) continued their exceptional growth and kept the worldwide engine of economic growth churning.

The second answer, and possibly the more important one, is government intervention. In addition to the European bailouts, the U.S. continued its policy of accommodation, both through maintaining low interest rates on what it can control, as well as direct stimulus programs such as Quantitative Easing Part 2 (QE II).

QE I, from December 2008 through March 2010, saw the Federal Reserve purchase \$1.7 trillion of Treasury bonds. QE II is a commitment to purchase an addition \$600 billion in Treasury bonds. The goal of the action is to keep longer-term rates low in order to stimulate economic activity, create jobs, and have the economy grow out of its current malaise.

If it works, great; we should see stronger economic growth, lower unemployment, and more long-term investments during 2011. If it doesn't, then what? Is there a QE III on the horizon? How would the U.S. pay for it? Are the emerging economies large enough to keep commerce flowing even as the developed nations stay in their economic funks?

We remain convinced that even during times of economic uncertainty, our long-held philosophy of conservative, security based analysis and investment is effective and efficient. We trust that you feel the same way.

Thank you for choosing Paragon as your investment management partner. As always, we are actively seeking new clients, so feel free to pass our names on to anyone who you feel might benefit from our services.

Regards,

**Howard, Ward, Elizabeth, Ethel & Craig**

*A copy of our SEC Form ADV Part II is available to you at any time. This document describes who we are, what we do, and how we do it. If you would like to have a copy sent to you please contact Kelly at the phone number, or email, listed below. Also, our Proxy voting policy is available to you at any time. If you would like to receive a copy of the policy, or inquire as to how your shares have been voted, please contact Kelly at the phone number, or email, listed below.*

***As a Registered Investment Advisor, Paragon Capital Management receives and collects nonpublic personal information from various activities and statements.***

***Paragon does not disclose such information unless instructed to do so by the client.***

***We maintain physical, electronic and procedural safeguards that comply with federal regulations to guard your non-public personal information.***

**Paragon Capital Management, LLC**

9200 Indian Creek Parkway, Suite 230  
Overland Park, Kansas 66210  
(Located in Corporate Woods, Building 9)

Main line: 913-451-2254

Toll-free: 800-508-4605

Fax: 913-451-2505

Howard Jacobson  
Ward Williams  
Elizabeth McLeod  
Ethel Davis  
Craig Novorr  
Dorothy Boehr, CCO  
Maryse Schlenk  
Kelly Hutchison  
Sharon Wall

913-451-2290  
913-451-2291  
913-451-0130  
913-451-2296  
913-451-6330  
913-451-2254  
913-451-2217  
913-451-2254  
913-312-2675

hjacobson@paragoncap.com  
wwilliams@paragoncap.com  
emcleod@paragoncap.com  
edavis@paragoncap.com  
cnovorr@paragoncap.com  
dboehr@paragoncap.com  
mschlenk@paragoncap.com  
khutchison@paragoncap.com  
swall@paragoncap.com